

APPENDIX C - HOUSING CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £	February Final Report £	February Final Report £	February Final Report £	
<b>SUMMARY</b>									
	Capital Programme Excluding New Build	14,719,530	7,200,683	14,719,530	20,118,760	19,071,510	18,908,690	15,785,058	14,116,760
	New Build	6,914,130	5,271,757	6,914,130	27,188,698	16,447,029	16,407,642	13,186,720	13,582,310
	Special Projects & Equipment	784,570	700,971	784,570	55,000				
	IT Including Digital Agenda	1,109,570	236,644	1,109,570	429,300	157,220	162,310	156,980	306,980
	<b>TOTAL HRA CAPITAL PROGRAMME</b>	<b>23,527,800</b>	<b>13,410,055</b>	<b>23,527,800</b>	<b>47,791,758</b>	<b>35,675,759</b>	<b>35,478,642</b>	<b>29,128,758</b>	<b>28,006,050</b>
<b>HRA USE OF RESOURCES</b>									
	MRR (Self Financing Depreciation)	9,876,416		9,876,416	22,210,158	12,230,305	13,072,054	13,509,249	13,933,632
	Revenue Contribution to Capital	7,730,823		7,730,823	13,946,930	11,717,988	10,202,736	8,840,763	7,545,000
	Unpooled Receipts (BH902)								
	New Build Receipts (BH901)	1,709,966		1,709,966	4,825,017	4,934,109	4,139,313	3,095,324	3,188,183
	Debt Provision Receipts (BH903)	410,596		410,596	855,393	892,010	928,576	965,007	1,003,000
	Section 20 Contribution (BH905)				797,752	1,681,413	2,039,624	1,798,942	1,152,414
	Land Receipts				400,000			919,473	1,183,821
	S106					417,264			
	Borrowing	3,800,000		3,800,000	4,756,508	3,802,670	5,096,339		
	<b>TOTAL HRA RESOURCES FOR CAPITAL</b>	<b>23,527,800</b>		<b>23,527,800</b>	<b>47,791,758</b>	<b>35,675,759</b>	<b>35,478,642</b>	<b>29,128,758</b>	<b>28,006,050</b>
	Major Repair Reserve Bought Forward (BH930)	(9,264,380)		(9,264,380)	(12,028,306)	(1,974,598)	(2,347,525)	(2,280,986)	(2,225,363)
	Depreciation (increasing MRR)	(11,792,195)		(11,792,195)	(12,156,450)	(12,603,233)	(13,005,515)	(13,453,626)	(13,934,473)
	MRR Used (decreasing MRR)	9,028,270		9,028,270	22,210,158	12,230,305	13,072,054	13,509,249	13,933,632
	Major Repair Reserve Carried Forward	<b>(12,028,306)</b>		<b>(12,028,306)</b>	<b>(1,974,598)</b>	<b>(2,347,525)</b>	<b>(2,280,986)</b>	<b>(2,225,363)</b>	<b>(2,226,204)</b>
	Total RTB Receipts Bought Forward	(10,102,359)		(10,102,359)	(9,378,927)	(7,948,665)	(6,598,199)	(6,223,577)	(7,074,341)
	Total RTB Receipts Received	(2,526,917)		(2,526,917)	(4,650,147)	(4,475,653)	(4,693,268)	(4,911,095)	(5,136,032)
	Total RTB Receipts Used by General Fund (RP)	728,172		728,172					
	Repayment of One for One Receipts	346,232		346,232					
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts	55,383		55,383					
	Total RTB Receipts Used by HRA & General Fund (for RP)	2,120,562		2,120,562	6,080,410	5,826,119	5,067,889	4,060,331	4,190,800
	Total RTB Receipts Carried Forward	<b>(9,378,927)</b>		<b>(9,378,927)</b>	<b>(7,948,665)</b>	<b>(6,598,199)</b>	<b>(6,223,577)</b>	<b>(7,074,341)</b>	<b>(8,019,572)</b>

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	<b>CAPITAL PROGRAMME EXCL. NEW BUILD</b>								
	<b>Planned Investment including Decent Homes</b>								
KH157	Decent Homes - Redecs	20,000	342	20,000	20,000	20,000	20,000	20,000	20,000
Various1	Decent Homes - Internal Works	2,098,900	2,188,399	2,098,900	1,731,290	1,705,670	1,802,910	1,779,870	14,096,760
Various4	Decent Homes - Flat Blocks	5,748,870	2,841,520	5,748,870	12,248,020	12,602,600	12,852,780	11,780,398	
KH205	Communal Heating	1,331,320	155,220	1,331,320	1,333,030	1,313,300	1,316,820		
KH092	Lift Installation - Inspection & Remedial Works	307,230	109,569	307,230	307,620	303,070	265,390		
KH287	Temporary Lift Provision - Flat Blocks					450,000	450,000		
KH291	Sprinkler Systems - Flat Blocks	300,000	4,482	300,000	1,700,000				
TBA	High Rises - Preliminary Works				190,000				
	<b>External Works (MRC Programme)</b>								
KH284	Door Replacement	750,000	43,683	750,000					
KH285	Window Replacement	900,000	52,423	900,000					
	<b>Health &amp; Safety</b>								
KH085	Fire Safety	81,740	45,090	81,740	81,400	80,190	80,410	79,380	
KH112	Asbestos Management	381,470	310,318	381,470	379,870	374,250	375,250	370,460	
KH114	Subsidence	150,000	78,125	150,000	102,540	101,020	101,290	100,000	
KH144	Contingent Major Repairs	450,000	196,123	450,000	420,420	425,480	435,560	440,000	
	<b>Estate &amp; Communal Area</b>								
KH223	Asset Review - Challenging Assets	814,460	513,040	814,460	615,240	606,140	607,770	600,000	
KH224	Asset Review - Sheltered (non RED)	812,050	48,910	812,050	410,160	505,120			
	<b>Other HRA Schemes</b>								
KH174	Energy Efficiency Pilot Projects	25,600	3,517	25,600	15,200	15,150	15,190	15,000	
KH094	Disabled Adaptations	547,890	609,924	547,890	563,970	569,520	585,320	599,950	
	<b>TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD</b>	<b>14,719,530</b>	<b>7,200,683</b>	<b>14,719,530</b>	<b>20,118,760</b>	<b>19,071,510</b>	<b>18,908,690</b>	<b>15,785,058</b>	<b>14,116,760</b>

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	<b>CAPITAL PROGRAMME NEW BUILD</b>								
KH233	New Build Programme	6,914,130	5,310,306	6,914,130	27,188,698	16,447,029	16,407,642	13,186,720	13,582,310
KH233	<b>TOTAL CAPITAL PROGRAMME NEW BUILD</b>	<b>6,914,130</b>	<b>5,271,757</b>	<b>6,914,130</b>	<b>27,188,698</b>	<b>16,447,029</b>	<b>16,407,642</b>	<b>13,186,720</b>	<b>13,582,310</b>
	<b>SPECIAL PROJECTS &amp; EQUIPMENT</b>								
	<b>HRA Resurfacing</b>								
KH276	Skipton Close - Resurfacing Parking Areas	23,300	22,237	23,300					
KH277	Kimbolton Crescent - Resurfacing Footpaths/Parking Areas	11,920	14,528	11,920					
	<b>HRA Equipment</b>								
KH015	Capital Equipment (including Supported Housing Equipments)	94,460	9,128	94,460	55,000				
KH278	Vans for RVS	654,890	655,077	654,890					
	<b>Sub Total Special Projects &amp; Equipment</b>	<b>784,570</b>	<b>700,971</b>	<b>784,570</b>	<b>55,000</b>				

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	<b>INFORMATION TECHNOLOGY</b>								
	<b>IT General (IT)</b>								
KH218	ICT Programme (Business Plan)	90,810		133,760	81,970	151,890	156,980	156,980	156,980
KH235	ICT Equipment	23,650			10,000				
KH251	Harmonising Infrastructure Technology (for shared service)	23,920	8,112	23,920					
KH268	Infrastructure Investment	125,240	43,464	125,240					
<b>Growth</b>	<b>Keystone Module (to support fire safety)</b>				<b>32,000</b>				
<b>Growth</b>	<b>Tablets (x144)</b>				<b>5,330</b>	<b>5,330</b>	<b>5,330</b>		
<b>KH268</b>	<b>Infrastructure Investment</b>				<b>110,000</b>				<b>150,000</b>
	<b>Total General IT</b>	<b>263,620</b>	<b>51,951</b>	<b>282,920</b>	<b>239,300</b>	<b>157,220</b>	<b>162,310</b>	<b>156,980</b>	<b>306,980</b>
	<b>Employer Of Choice (EOC)</b>								
KH259	Replacement HR & Payroll System	11,780	3,450	11,780					
KH269	New Intranet	37,120	12,073	37,120					
	<b>Total EOC</b>	<b>48,900</b>	<b>15,522</b>	<b>48,900</b>					
	<b>Connected To Our Customers (CTOC)</b>								
KH270	Online Customer Account (formerly Capita Advantage Digital)	100,000	2,705	100,000					
KH271	Corporate Website - Redesign	51,000	452	51,000					
KH272	Electronic SMB Reports System		2,805						
KH273	Call Recording	12,000	188	12,000					
KH288	New CRM Technology		443	99,000					
KH289	Future Online Development of Civica Icon Payments		111	20,000					
	<b>Total CTOC</b>	<b>163,000</b>	<b>6,704</b>	<b>282,000</b>					
	<b>Housing All Under One Roof programme (HAUOR)</b>								
KH256	Automated Tenancy Contracts TA	6,000							
KH261	Mobile Working - Housing Management	9,180							
KH265	Planned Maintenance Software	4,120							
KH283	Housing Improvements	568,000	4,986	84,000	190,000				
KH260	On-Line Housing Application Form	46,750	5,414	46,750					
KH286	Housing Document Management System		152,065	240,000					
	Online Tenants Self-Service			125,000					
	<b>Total HAUOR</b>	<b>634,050</b>	<b>162,466</b>	<b>495,750</b>	<b>190,000</b>				
	<b>TOTAL ICT INCLUDING DIGITAL AGENDA</b>	<b>1,109,570</b>	<b>236,644</b>	<b>1,109,570</b>	<b>429,300</b>	<b>157,220</b>	<b>162,310</b>	<b>156,980</b>	<b>306,980</b>